



Statistics-keeping as a knowledge management tool in a law firm: a case of Edward Nathan Sonnenbergs Information Resource Services Cape Town

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<a href="http://www.ifla.org/iv/ifla73/index.htm">http://www.ifla.org/iv/ifla73/index.htm</a>



#### 1. Abstract

Edward Nathan Sonnenbergs (ens) is the biggest law firm on the African continent, with offices in johannesburg, cape town, durban and mitchell's plain. The johannesburg and cape town offices are the bigger offices and therefore have information resource services (infohubs) of almost the same size in terms of collection and office space. Research services and facilities are provided to

practitioners nationwide. The infohubs are staffed by a team leader and three (3) qualified librarians each, acquisitions, cataloging and information desk/research; serving about 450 practitioners. The durban and mitchell's plain offices are smaller with durban focusing on maritime and mitchell's plain a pro bono office and therefore do not have dedicated librarians on site. Even though both offices are not manned, both have an information corner with basic hard-copy material for daily needs as well as online access to the library catalogue and electronic subscriptions to databases, though research is done by information specialists in cape town. The recording and keeping of statistics as both a knowledge management and performance management tool will be explored in this paper.

#### 2. Introduction

- 2.1. The focus of this paper is specifically on the cape town office with some references to the Johannesburg office as the two operate a different type of statistics-keeping method at present.
- 2.2. A brief history of the firm: Edward Nathan Sonnenbergs is a merger between Sonnenberg Hoffmann Galombik and Edward Nathan, which took effect on 01 October 2006. A big advantage was the fact that at the time of the merger both firms used the same library system (Inmagic system), though at different versions.
- 2.3. Inmagic has two versions: the web-based genie and content server textworks (cs/textworks) which is text-based. The genie is the library catalogue and cs/textworks is used to build various internal databases which include the <u>research database</u>, the primary focus of this paper. We do three types of statistics keeping, namely:
  - 2.3.1. Circulation / loans statistics
  - 2.3.2. research statistics
  - 2.3.3. administrative statistics

#### 3. Why we keep statistics:

Special libraries are usually small in size and thin on staffing serving clients with varied needs; depending on the firm's practice areas as well as specialized field matters within the firm. As a library, we are an essential part of the business though we still need to prove our worth to the firm and why the services we provide are crucial to the companies we work for. At ens our policy is to produce the right results within the hour of the request (the 1hour mark). It is therefore crucial to keep all statistics, minor or major, to assist us in delivering a good product timeously. This ensures management is also on board regarding the use of their funds. The data we collate is used to convince decision-makers of the value of our services. Various reasons are listed below:

3.1. quality management : relevance of resources, role played by librarians

- 3.2. quantity management: extend/amount of research carried out
- 3.3. keeping/weeding resources evaluation of usage of resources.
- 3.4. justify the need for resources -decision-making for purchases/increase licenses. queries are evaluated against the resources we have and at mid-year financial evaluations, decisions are made on whether to purchase new products/ to increase licenses on license-protected products (e.g sabinet)
- 3.5. avoid duplication of work / build knowledge database research is captured with hyperlinks to results supplied to the client.
- 3.6. queries and answers stored on a shared drive folders are created by name of client and both library staff and clients have access to the information
- 3.7. evaluation of types of queries the system enables us to evaluate user trends
- 3.8. evaluation of usability of resources when users struggle to use certain resources, it is easier to evaluate through the statistics and further training will be organized
- 3.9. evaluate use of the irs by clients this enables us to show how many requests we receive
- 3.10. evaluate staff competence in terms of how long it takes to solve a query, assistance sought when in doubt, knowledge of resources to consult for queries, feedback to client, the 1hr mark.
- 3.11. validate need for research facilities within the firm most important to prove that we have a invaluable service to provide and without proper systems in place practitioners will find it difficult to handle their matters
- 3.12. budgeting purposes overall budgeting for resources (paper-based and electronic subscriptions management) as well as staffing
- 3.13. report writing a report is compiled at the end of each month listing all that has been done within irs, submitted to business services executive. The reports are also used as part of performance evaluation
- 3.14. team-building purposes all information specialists do rotational desk duty/research to enhance their searching muscles.

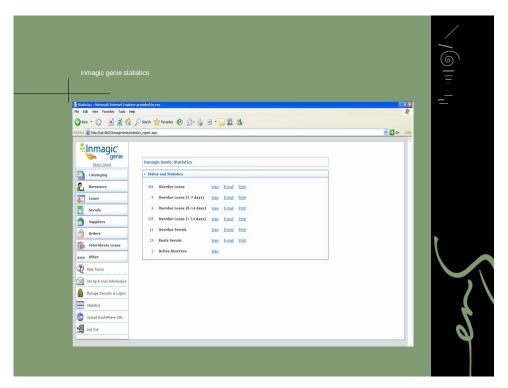
#### Our core products include:

- sabinet (daily law reports, government gazettes, bills, legislation etc)

- juta online
- lexis nexis online
- westlaw international

## 4. Circulation statistics: Inmagic genie

The genie is used for circulation of library material. Genie automatically captures loans statistics, which forms part of the statistics report at the end of each month. See below document:



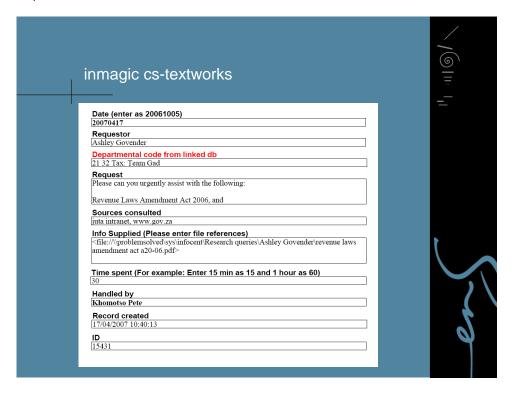
#### 5. **CS/textworks and the research database:**

cape town library uses Inmagic cs/textworks 9.00 and research is captured and stored on a shared drive. Practitioners have access to the folder too so it's easy for them to also revisit and check information supplied for their previous queries. User needs and demands change rapidly, which means that best practices change too so librarians have to be on top of their game all the time. We receive various types of queries/requests and a user-friendly system had to be put in place to capture the research. All four librarians take turns at the research information desk to familiarize ourselves with our clients, their growing and various needs and for our clients to know who we all are. The johannesburg office has a frequently asked questions (FAQ) system where selective capturing of queries is done and revisited when the need arises. Fields used in keeping the statistics in cape town are:

# 5.1. Date of query

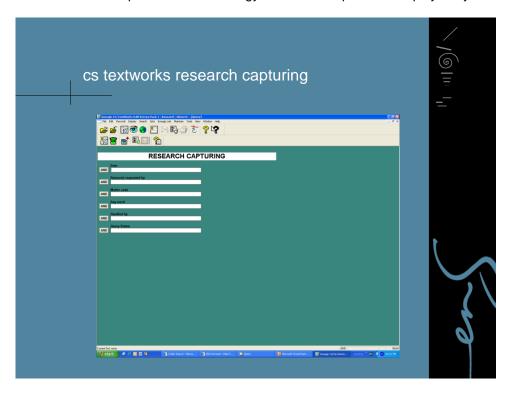
- 5.2. Requestor
- 5.3. Matter code
- 5.4. Departmental code
- 5.5. Request / query
- 5.6. Sources consulted
- 5.7. Information supplied, with hyperlinks to the results supplied to the user
- 5.8. Time spent on query
- 5.9. Query status
- 5.10. Handled by
- 5.11. Date record created

Below is an example of a query created on the cs/textworks for statistics-keeping with all the required fields and information filled in.



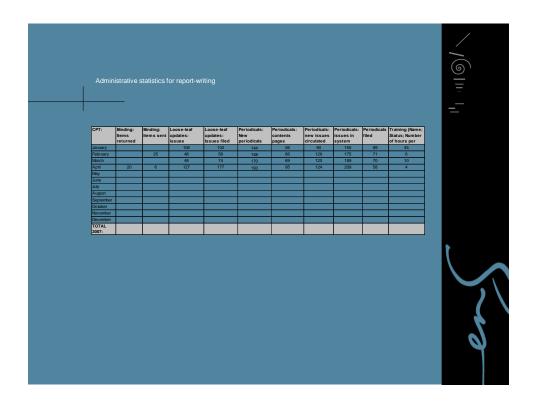
After executing a search on various databases, the relevant documents are saved in adobe acrobat or Microsoft word and saved as hyperlinks under each practitioner's name in the shared folder for research. (see "info supplied" in previous slide). The information is presented to the practitioner in a hyperlink format. A different screen is used to search the database at a later stage for research done and stored. The search screen offers various options to execute the search in the database

including user name, date, librarian, keyword or matter code. Below is an example of the search screen. Once the search is done the results are presented in the original format of the capturing, with hyperlinks that one can open without having to redo the search. At the click of the mouse, one is presented with the results without wasting more time trying to decide on the relevant databases to search and how to plan a search strategy. This is an important role played by the research database.



#### 6. Administrative statistics

This is information regarding all other work that is executed within the library and includes training sessions, new periodicals received, binding of periodicals, contents-pages scanned and loose-leaf updates filed. Loose-leaf items updating includes irs copies as well as office copies and therefore the numbers are high. This assists in decision making for budgeting.



# 7. Statistics for report-writing

At the end of each month, all the above statistics is collated into one document by the team-leader and submitted to the business services executive. The firm holds staff performance evaluations three times in a year and these reports are used together with goals set and achieved to appraise library staff. These sessions are held by the business services executive together with the human resources manager, a director from employment law and two others from other sections representing clients. The statistics report; including all three forms of statistics, becomes a big contributing factor towards funding for the irs.

# 7.1. Writing the report:

- 7.1.1. Statistics is collated end of each month according to:
  - 7.1.1.1. Department most frequently requesting info
    - 7.1.1.1.1. By number of requests
    - 7.1.1.2. By time spent
  - 7.1.1.2. Individual most frequently requesting info
    - 7.1.1.2.1. By number of requests
    - 7.1.1.2.2. By time spent
  - 7.1.1.3. Number of queries per department

	7.1.1.3.1.	By number of requests	
	7.1.1.3.2.	By time spent	
	7.1.1.3.3.	Total of departments	
7.1.1.4.	Number of requests per individual		
	7.1.1.4.1.	Name/requestor	
	7.1.1.4.2.	Number of requests	
	7.1.1.4.3.	Time spent per request	
	7.1.1.4.4.	Total for all requestors	

# 7.1.1.5. Number of queries per librarian

7.1.1.5.1. Name/librarian

7.1.1.5.2. Number of requests handled

7.1.1.5.3. Time spent on requests

7.1.1.5.4. Total for all librarians

# 7.2. Detail of requests

7.2.1. Department

7.2.2. Requestor

7.2.3. Request

7.2.4. Handled by

7.2.5. Time spent

Below is an example of a few statistical reports submitted as part of the big monthly report.

# Report-writing statistics NUMBER OF QUERIES PER DEPARTMENT: april 2007 Department Department Reque 23 37 Personal Planning and Estates: Team Flax 33 40 Employment Law: Team Harrison 34 0 Employment Law: Team Steenkamp 44 Litigation Commercial: Team Zelf 45 Litigation Commercial: Team Levetan 45 Litigation Commercial: Team Wan Niekerk 46 Litigation Commercial: Team Wan Niekerk 47 Litigation Commercial: Team Wan Niekerk 48 Litigation Insolvency: Team Katz 49 Litigation Gommercial: Team Wan Niekerk 40 Litigation Gommercial: Team Wat 40 Litigation Gommercial: Team Wat 41 Litigation Gommercial: Team Wat 42 Litigation Gommercial: Team Wat 43 Litigation Havelyne 44 Litigation Gommercial: Team Wat 45 Litigation Havelyne 46 Maritime 47 Litigation Commercial: Team Wat 48 Litigation Havelyne 49 Litigation Havelyne 40 Litigation Havelyne 40 Litigation Havelyne 40 Litigation Havelyne 40 Litigation Havelyne 41 Litigation Commercial: Team Wat 42 Litigation Havelyne 43 Litigation Havelyne 44 Litigation Commercial: Team Wat 45 Litigation Havelyne 46 Litigation Commercial: Team Wat 47 Litigation Commercial: Team Wat 48 Litigation Commercial: Team Wat 49 Litigation Commercial: Team Wat 40 Litigation Commercial: Team Wat 41 Litigation Commercial: Team Wat 42 Litigation Commercial: Team Wat 43 Litigation Commercial: Team Wat 44 Litigation Commercial: Team Wat 45 Litigation Commercial: Team Wat 46 Litigation Commercial: Team Wat 47 Litigation Commercial: Team Wat 48 Litigation Commercial: Team Wat 49 Litigation Commercial: Team Wat 40 Litigation Commercial: Team Wat 40 Litigation Commercial: Team Wat 40 Litigation Commercial: Team Wat 41 Litigation Commercial: Team Wat 42 Litigation Commercial: Team Wat 43 Litigation Commercial: Team Wat 44 Litigation Commercial: Tea

	<u>Department</u>	itequests	Time Spent
	Personal Planning and Estates: Team Flax		
	Employment Law: Team Harrison		
	Employment Law: Team Steenkamp		170
04 42	Litigation Commercial: Team Zieff		245
04 44	Litigation Commercial: Team Levetan		
04 45	Litigation Commercial: Team Van Niekerk		590
	Litigation Insolvency: Team Katz		
	BS: Library: Non-SHG		
	Maritime		
	Team Accounts		
	Team Marketing		
	Team Information Resource Services		
	Team HR		
20 65	Mitchells Plain		
	Tax: Team Gad		
	Tax: Team Dachs		
	Banking and Finance: Team De Klerk		
24 66	Banking and Finance: Team Rudolph		
	Corporate and Commercial: Team Helman		
	Corporate and Commercial: Team Pretorius		340
	Property: Team Alexander		
	Professional Support: Team Hutchison		
	Professional Support: Team Sarembock		
33 63	Forensics		

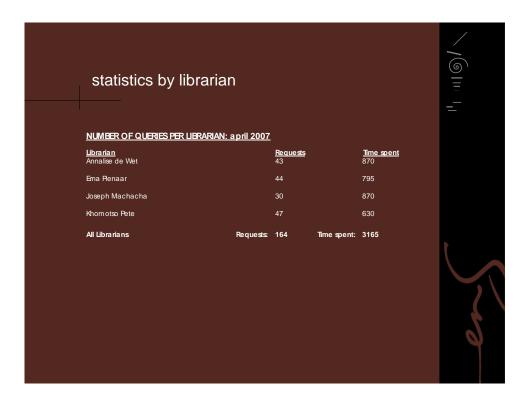


# Report-writing statistics

## NUMBER OF REQUESTS PER INDIVIDUAL: april 2007

Requestor	Requests	Time spent
Adam Bekker	1	10
Adriaan Hoeben	2	75
Aldene de Vos	2	45
Andre Prins		5
ndrea Coetzee		10
Anita Gihwala	3	125
Annie Erwin	5	90
Ashley Govender	3	55
Beverley Wroth		5
Bradley Conradie	2	10
Bronwen Norman		10
Carima Toefy		85
Caroline Petersen		10
Chantal Pillaye	2	10
Chantell Rudman		5
Charles Makola		105
Chevan Daniels		20





#### Conclusion

Research is an integral part of any profit-driven, service-driven, results-driven successful institution. Statistics plays a crucial role in the delivery of our services. In a results-driven environment time is money –literally. There's no room for error and the research database is an integral part of our irs in ensuring that we spent little time executing searches that have been dealt with before as well as convincing our funders of the need to have proper research facilities, resources and staff. Being able to provide the right results at the right time is crucial to the business of law therefore our libraries need to be well equipped with the relevant resources.

Our firm motto is "problem**solved**" and this is a motto we all live by in the firm from business services to practitioners and their external clients. As a big law firm support service, our clients require the best service, the right information in the right format at the right time. We therefore always strive to present them with quality service in the most efficient way possible.

